

#### **Issues:**

Military/civilian shift and resource requirements and civilian deployment.

#### **Recommendations:**

- 1. Don't stop filling MAPL position until funding is provided for emergency essential civilian positions and they are filled.
- 2. Convert portion of current civilian positions to emergency essential positions.
- 3. Look at force structure

### Strategy/Resource Plan:

- 1. See RC Quad Chart
- 2. DACM/ASC/HRC
- 3. ASC/AMC/G-1 (EECP standard program)
- 4. DACM/AMC Futures G-3/NGB/OCAR/ACA

#### rebalancing Timeline/Deliverables:

- 1. Relook MAPL deletion in six months.
- 2. Standardized EECP program by summer of 2005.
- 3. Relook force structure rebalancing by summer 2005.

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#### **Issues:**

Must address and plan for conduct of restoration and stability operations as a core Army competency and across full spectrum.

### Strategy/Resource Plan:

1. Task DASA (P&P) staff to conduct/facilitate the AAR and provide recommendations.

#### **Recommendations:**

- Conduct internal AAR (HQDA/ASA(ALT)) w/key AAC leaders who supported Iraqi reconstruction/restorative stability operations to include construction & non-construction programs.
- Conduct follow-on external AAR with tactical and operational commanders who supported Iragi reconstructive/restorative stability operations.
- 3. Develop joint (multi-agency) doctrine and joint operational concepts for "modular" nationbuilding/reconstruction capacity based on the

- Times / Deleveration/stability ops module for 1. We observe that it is all AKO AAR by mid-
  - Dec 04 (prior to holiday).

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#### **Issues:**

Role of the RC to support modularity concept:

RC units?
IMA pyramid program for

AR

## Strategy/Resource Plan:

NGB/OCAR/AAE/Army G-3/RC ASA(ALT) members.

#### **Recommendations:**

- 1. Give RC the mission for AL&T modularity force structure.
- 2. Look at force structure rebalancing.
- 3. Design RC ALT units.
- 4. Create IMA pyramid program.
- 5. Recommend forming RC expectation w/in AL&T modularity.
- Look at RC capabilities (51-

# Timeline/Peliverables:

- 1. Concept for RC modular force structure w/in 60/90 days.
- 2. IMA pyramid program target date by summer 05.
- 3. Get RC expectations to RC by mid-Sep 04.

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# Issues: AL&T MOA:

When AL&T deployed, who is in charge?

When not deployed, who is in charge for AL&T single dollar resource point under AL&T?

## Strategy/Resource Plan:

- 1. AMC Commander, Dual DCG's
- 2. AAE/AMC Commander, DCG's

### **Recommendations:**

- 1. AMC & ASA(ALT) dual command presence at the deputy commander level during deployed and non-deployed AL&T construct.
- 2. Define Life Cycle Manager.
- 3. PM/Life Cycle Manager is the single dollar resource point (to include sustainment).

### **Timeline/Deliverables:**

- 1. Feedback from Command Group by 1 Oct 04.
- 2. Feedback from Command Group by 1 Nov 04.

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